

# **MS Canada**

Financial Statements  
**December 31, 2025**



# Independent auditor's report

To the Board of Directors of MS Canada

---

## Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of MS Canada (the Entity) as at December 31, 2025 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

## What we have audited

The Entity's financial statements comprise:

- the statement of financial position as at December 31, 2025;
- the statement of operations for the year then ended;
- the statement of changes in net assets for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

---

## Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

PricewaterhouseCoopers LLP  
PwC Tower, 18 York Street, Suite 2500  
Toronto, Ontario, Canada M5J 0B2  
T.: +1 416 863 1133, F.: +1 416 365 8215  
Fax to mail: ca\_toronto\_18\_york\_fax@pwc.com

"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Independence**

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

---

## **Responsibilities of management and those charged with governance for the financial statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

---

## **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*PricewaterhouseCoopers LLP*

Chartered Professional Accountants, Licensed Public Accountants  
Toronto, Ontario  
June 22, 2026

# MS Canada

## Statement of Financial Position

As at December 31, 2025

(in thousands of dollars)

	2025 \$	2024 \$
<b>Assets</b>		
<b>Current assets</b>		
Cash	7,223	5,926
Accounts receivable	2,749	2,882
Prepaid expenses and supplies	656	644
	<hr/> 10,628	<hr/> 9,452
<b>Investments</b> (note 3)	26,591	29,617
<b>Capital assets</b> (note 4)	80	73
<b>Intangible assets</b> (note 5)	71	72
	<hr/> 37,370	<hr/> 39,214
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable and accrued liabilities	3,290	3,713
Research grants payable (note 6)	6,952	5,514
Deferred revenue	3,213	5,247
Deferred lease inducement	-	3
	<hr/> 13,455	<hr/> 14,477
<b>Deferred capital contributions</b>	181	181
<b>Research grants payable</b> (note 6)	4,399	4,389
	<hr/> 18,035	<hr/> 19,047
<b>Net Assets</b>		
<b>Restricted for endowment purposes</b>	245	237
<b>Internally restricted for research programs</b>	12,645	11,854
<b>Internally restricted for other purposes</b>	2,944	3,038
<b>Unrestricted</b>	3,501	5,038
	<hr/> 19,335	<hr/> 20,167
	<hr/> 37,370	<hr/> 39,214

Approved by the Board of Directors



Director



Director

The accompanying notes are an integral part of these financial statements.

# MS Canada

## Statement of Operations

For the year ended December 31, 2025

(in thousands of dollars)

	2025 \$	2024 \$
<b>Revenue</b>		
Philanthropy	28,329	26,502
Fundraising events	9,216	8,744
Grants	351	392
Other financial income	3,166	3,080
	<hr/> 41,062	<hr/> 38,718
<b>Expenses – mission and community</b>		
Research	9,598	7,653
Education/awareness/advocacy	3,918	3,829
Program design and delivery	3,619	3,403
	<hr/> 17,135	<hr/> 14,885
<b>Expenses – other</b>		
Fundraising events and philanthropy	15,347	15,931
Marketing and communication	6,640	6,325
General and administrative	4,293	3,972
	<hr/> 43,415	<hr/> 41,113
<b>Deficiency of revenue over expenditures before the undernoted</b>	(2,353)	(2,395)
<b>Fair value change in investments</b>	1,513	2,362
<b>Deficiency of revenue over expenditures for the year</b>	<hr/> <b>(840)</b>	<hr/> <b>(33)</b>

The accompanying notes are an integral part of these financial statements.

# MS Canada

## Statement of Changes in Net Assets For the year ended December 31, 2025

(in thousands of dollars)

	<b>2025</b>				
	<b>Restricted for endowment purposes \$</b>	<b>Internally restricted for research programs \$</b>	<b>Internally restricted for other purposes \$</b>	<b>Unrestricted \$</b>	<b>Total \$</b>
<b>Balance – Beginning of year</b>	237	11,854	3,038	5,038	20,167
Deficiency of revenue over expenditures for the year	-	-	-	(840)	(840)
Interfund transfers (note 13)	-	791	(94)	(697)	-
Interest earned on endowment contributions	3	-	-	-	3
Endowment contributions	5	-	-	-	5
<b>Balance – End of year</b>	<b>245</b>	<b>12,645</b>	<b>2,944</b>	<b>3,501</b>	<b>19,335</b>
	<b>2024</b>				
	<b>Restricted for endowment purposes \$</b>	<b>Internally restricted for research programs \$</b>	<b>Internally restricted for other purposes \$</b>	<b>Unrestricted \$</b>	<b>Total \$</b>
<b>Balance – Beginning of year</b>	235	6,354	1,963	11,646	20,198
Deficiency of revenue over expenditures for the year	-	-	-	(33)	(33)
Interfund transfers (note 13)	-	5,500	1,075	(6,575)	-
Interest earned on endowment contributions	2	-	-	-	2
<b>Balance – End of year</b>	<b>237</b>	<b>11,854</b>	<b>3,038</b>	<b>5,038</b>	<b>20,167</b>

The accompanying notes are an integral part of these financial statements.

# MS Canada

## Statement of Cash Flows

For the year ended December 31, 2025

(in thousands of dollars)

	2025 \$	2024 \$
<b>Cash provided by (used in)</b>		
<b>Operating activities</b>		
Deficiency of revenue over expenditures for the year	(840)	(33)
Non-cash items		
Amortization of capital assets	99	183
Loss on sale of capital assets	(1)	(1)
Amortization of intangible assets	1	2
Amortization of deferred capital contributions	(58)	(85)
Amortization of deferred lease inducements	(3)	(33)
Fair value change in investments	(1,513)	(2,362)
Reinvested investment income	(1,801)	(2,011)
Change in non-cash working capital (note 9)	(2,336)	291
Research grants payable	1,448	(2,507)
	<u>(5,004)</u>	<u>(6,556)</u>
<b>Investing activities</b>		
Proceeds on sale of investments	6,569	8,474
Acquisition of investments	(229)	(1,884)
Acquisition of capital assets	(107)	(26)
Proceeds from sale of capital assets	2	1
	<u>6,235</u>	<u>6,565</u>
<b>Financing activities</b>		
Deferred capital contributions received	58	63
Receipt of endowment	5	-
Interest earned on endowment contributions	3	2
	<u>66</u>	<u>65</u>
<b>Change in cash during the year</b>	1,297	74
<b>Cash – Beginning of year</b>	5,926	5,852
<b>Cash – End of year</b>	<u>7,223</u>	<u>5,926</u>

The accompanying notes are an integral part of these financial statements.

# MS Canada

## Notes to Financial Statements

December 31, 2025

---

(in thousands of dollars)

### 1 Nature of operations

MS Canada is incorporated under the laws of Canada. MS Canada is a registered charity under the Income Tax Act (Canada) and is, therefore, exempt from income taxes and may issue official donation receipts for income tax purposes. Its mission is to connect and empower the MS community to create positive change. MS Canada operates in the Province of Quebec through an impact agreement with the MS Quebec division dated June 15, 2025, which does not give rise to significant influence or create an economic interest and accordingly the results of MS Quebec division are not included in these financial statements.

### 2 Summary of significant accounting policies

#### Basis of presentation

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

#### Revenue recognition

MS Canada follows the deferral method of accounting for contributions, which includes donations and government grants. MS Canada recognizes unrestricted contributions as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Donations and grants received from contributors, which have attached special restrictions on their use, are deferred on receipt and subsequently recognized as revenue when the related specified expenditures are made. Capital contributions are deferred and recognized as revenue on the same basis as the related amortization is recorded in capital expenditures. Other revenue is recognized when earned. Bequests are accounted for when received. Endowment contributions are recognized as direct increases in net assets. Endowment investment income is deferred and recognized as revenue in the year in which the related expenses are recognized.

#### Financial assets and liabilities

MS Canada initially measures its financial assets and financial liabilities at fair value. MS Canada subsequently measures all its financial assets and liabilities at amortized cost, except for investments and research grants payable, which have been elected to be measured at fair value. Changes in fair value are recognized in the statement of operations.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

# MS Canada

## Notes to Financial Statements

December 31, 2025

---

(in thousands of dollars)

### Investments

MS Canada's investment activities are governed by investment policies set by the Board of Directors. These policies have strict guidelines as to asset categories and mix in accordance with the risk and return objectives established by the Board of Directors and management. Investments are recorded at fair value, which is determined based on the closing unit price. Changes in fair value are recognized in the statement of operations. The National Investment Committee, which consists of volunteers with investment management experience, meets with the investment manager on a quarterly basis to review the results of the investments and the portfolio mix.

### Capital assets

Purchased capital assets are recorded at cost less accumulated amortization and impairments. Contributed capital assets are recorded at their fair value at the date of contribution. Amortization is provided over the estimated useful lives of the assets as follows:

Office and computer equipment	3 years straight-line
Leasehold improvements	over the life of the lease

### Intangible assets

Intangible assets are comprised of computer software, which is recorded at cost, less accumulated amortization and impairments. Computer software is amortized using the straight-line method over a period of three years.

### Impairment of long-lived assets

When a long-lived asset no longer contributes to the MS Canada's ability to provide services, or the value of future economic benefits or service potential associated with the long-lived asset is less than its net carrying amount, the net carrying amount of the long-lived asset shall be written down to the long-lived asset's fair value or replacement cost.

### Research grants payable

Three research review committees, consisting of the Biomedical Committee, the Population & Clinical Health Committee and the Personnel Committee, review and recommend funding of research projects and personnel support on the dual criteria of scientific excellence and relevance to MS. The Medical Advisory Committee provides further advice and oversight, and the Board of Directors approves funding to researchers. Research grants payable in future years are recorded as a liability and are expensed in the year of approval. Ongoing monitoring of research progress occurs on a continuing basis as part of an overall commitment to monitoring and accountability. Since research grants are usually multi-year commitments, changes in project commitments are adjusted to the research grant expense in the year in which they occur.

# MS Canada

## Notes to Financial Statements

December 31, 2025

---

(in thousands of dollars)

### **Deferred lease inducements**

Lease inducements received by MS Canada are deferred and amortized as an adjustment to rent expense over the term of the lease on a straight-line basis.

### **Funds restricted for endowment purposes**

MS Canada has received funds with externally imposed restrictions stipulating that the resources received be maintained permanently, while the investment income on those amounts must be used for specific purposes.

### **Internally restricted funds**

MS Canada has funds that have been internally restricted by the Board of Directors for the following purposes:

- Research programs

These funds have been restricted to provide funding for research projects in future years.

- Other purposes

These funds have been restricted by the Board of Directors for, working capital and program services.

### **Allocation of expenses**

MS Canada provides direct services to people affected by MS, funding for research into the cause of and cure for MS, public education and awareness activities, volunteer development and support, government relations and stakeholder advocacy programs. The costs of each program include the costs of personnel responsible for delivering these programs as well as expenditures that are directly related to conducting these programs.

MS Canada also incurs costs related to fundraising, administration and governance. Like the program areas, these costs include the costs of personnel with responsibilities in these areas as well as expenditures that are directly related to these activities.

Where personnel have responsibilities relating to more than one functional area, the costs are charged to each area based on time spent on each function. The charges related to personnel costs are reviewed on an annual basis as part of the budgeting process, and adjustments are made during the year for significant changes in an individual's area of responsibility.

In addition to these costs, several support expenditures are incurred that are shared between all areas. These support expenditures include expenses relating to office equipment, amortization of capital assets and intangible assets, office rent and occupancy costs, insurance, office supplies, outside services (such as payroll processing), telephone system expenses and audit fees. MS Canada charges all support costs to each area based on the relative head count for each area.

# MS Canada

## Notes to Financial Statements

December 31, 2025

---

(in thousands of dollars)

### Contributed services and non-capital assets

These financial statements do not reflect the substantial value of services and non-capital assets contributed by volunteers and other interested parties.

### Use of estimates

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as well as the disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenue and expenditures during the reporting period. Significant items subject to such estimates and assumptions include allocation of expenses and timing of payment of research grants payable. Actual results could differ from those estimates.

## 3 Investments

Investments comprise the following:

	2025	2024
	\$	\$
Pooled funds held with RBC Phillips, Hager & North Investments		
Mortgage Pension Trust, Series O	2,565	2,443
High Yield Bond Fund, Series O	1,637	1,611
Canadian Equity Fund, Series O	2,118	1,970
Canadian Money Market Fund, Series O	14	12
Small Float Fund, Series O	1,024	981
RBC QUBE Low Volatility Global Equity Fund	836	1,389
RBC QUBE Low Volatility U.S. Equity Fund, Series O	504	595
RBC Emerging Markets Equity Fund, Series O	1,104	975
RBC QUBE Global Equity Fund, Series O	3,379	2,536
Short-Term Bond & Mortgage Fund	485	501
RBC Global Equity Focus Fund, Series O	2,104	1,955
iShares Core S&P 500 Index ETF	1,406	1,267
Core Plus Bond Fund Series	3,199	3,098
Short-term Investments	4	-
	<hr/> 20,379	<hr/> 19,333

For the year ended December 31, 2025, the total return generated by RBC Phillips, Hager & North Investments was 12.36% (2024 – 17.3%).

# MS Canada

## Notes to Financial Statements

December 31, 2025

(in thousands of dollars)

	2025	2024
	\$	\$
Funds held with Nexus		
Bonds – federal	936	1,440
Bonds – provincial	584	726
Bonds – corporate	1,465	2,747
Equities – Canada	1,468	2,405
Equities – United States	1,295	2,140
Other	464	826
	<u>6,212</u>	<u>10,284</u>

For the year ended December 31, 2025, the total return generated by Nexus Investments was 13.27% (2024–12.6%).

#### 4 Capital assets

	2025		2024	
	Cost \$	Accumulated amortization \$	Net \$	Net \$
Office and computer equipment	1,545	1,492	53	19
Leasehold improvements	3,235	3,208	27	54
	<u>4,780</u>	<u>4,700</u>	<u>80</u>	<u>73</u>

#### 5 Intangible assets

	2025		2024	
	Cost \$	Accumulated amortization \$	Net \$	Net \$
Computer software	5,667	5,596	71	72

# MS Canada

## Notes to Financial Statements

December 31, 2025

---

(in thousands of dollars)

### 6 Long-term research grants payable

Of the long-term grants for research projects, \$3,222 will be paid in 2027 and \$1,177 will be paid in 2028. The fair value change in research grants payable was \$261 (2024 – \$285), which has been recorded in research expenses in the statement of operations.

### 7 Allocation of expenses

Shared support expenditures have been allocated as follows:

	2025 \$	2024 \$
Program design and delivery	1,147	1,206
Fundraising events and philanthropy	439	460
	<hr/>	<hr/>
	1,586	1,666

### 8 Government remittances payable

As at year-end, MS Canada had remittances payable to the government of \$169 (2024 – \$152) included in accounts payable and accrued liabilities. This represents payroll withholdings that were deducted in December 2025 and remitted in January 2026.

### 9 Change in non-cash working capital

	2025 \$	2024 \$
Accounts receivable	133	(221)
Prepaid expenses and supplies	(12)	59
Accounts payable and accrued liabilities	(423)	1,113
Deferred revenue	(2,034)	(660)
	<hr/>	<hr/>
	(2,336)	291

### 10 Commitments

MS Canada has leased office premises for terms expiring in various years to 2029. Future minimum lease payments are as follows:

	\$
2026	576
2027	162
2028	46
2029	2
	<hr/>
	786

# MS Canada

## Notes to Financial Statements

December 31, 2025

---

(in thousands of dollars)

### 11 Risk management

Financial instruments that potentially subject MS Canada to concentrations of credit risk are cash, accounts receivable and investments. MS Canada places its cash in interest bearing accounts or instruments with a highly rated Canadian chartered bank. MS Canada believes an adequate provision has been made for accounts receivable to the extent that collection is doubtful. To manage credit risk on investments, MS Canada has an investment policy statement, which includes a target mix of investment types and concentration limits designed to achieve the optimum return within reasonable risk tolerances.

#### Currency risk

MS Canada is subject to currency risk, as the value of its US dollar bank account will fluctuate due to changes in foreign exchange rates. MS Canada believes it has low exposure to currency risk given the low magnitude and volume of foreign currency transactions.

#### Interest rate risk

MS Canada is exposed to interest rate risk, as the value of its investments fluctuates in accordance with fluctuations in interest rates. MS Canada manages its interest rate risk by monitoring the performance of the individual investments and by ensuring compliance by the investment manager with the set investment policies.

#### Market risk

Investments are subject to market risk. MS Canada manages market risk by substantially investing in guaranteed investment certificates and pooled funds that meet specific investment criteria and are designed to adequately diversify the investments to reduce exposure to market risk. Professional investment managers invest and manage the investment portfolio in accordance with the MS Canada investment policy statement. Investments are recorded at fair value. Fair value estimates are made at a specific point in time and may not be reflective of future value. MS Canada does not hold or issue financial instruments for trading purposes and does not hold or invest in derivative financial instruments.

#### Liquidity risk

Liquidity risk is the risk MS Canada will not be able to meet its financial obligations as they fall due. The organization's approach is to ensure it will have sufficient liquidity to meet its liabilities when due, under both normal and stressed circumstances. Cash flow projections are prepared and reviewed to ensure sufficient continuity of funding.

# MS Canada

## Notes to Financial Statements

December 31, 2025

---

(in thousands of dollars)

### 12 Credit facilities

MS Canada has access to a revolving credit facility of \$5,000 that is due on demand and has not been drawn in the year. MS Canada also has a revolving credit facility of \$25 that is due on demand and has not been drawn in the year. Borrowings under both credit agreements bear interest at bank prime plus 1.00%. The credit facilities are secured by a general securities agreement and by securities held in an account maintained with the Royal Trust Corporation of Canada.

### 13 Interfund transfers

On December 10, 2025, the Board of Directors approved an interfund transfer in the amount of \$3,500 from unrestricted net assets to internally restricted for research programs net assets for funding for the Canadian Prospective Cohort to Understand Progression in MS (CanProCo 2).

On December 10, 2025, the Board of Directors approved an interfund transfer in the amount of \$1,916 from internally restricted for research programs net assets to unrestricted net assets for funding for the Canadian Prospective Cohort to Understand Progression in MS (CanProCo 2).

On December 10, 2025, the Board of Directors approved an interfund transfer in the amount of \$500 from internally restricted for research programs net assets to unrestricted net assets for bridge funding for the Canadian Prospective Cohort to Understand Progression in MS (CanProCo).

On December 10, 2025, the Board of Directors approved an interfund transfer in the amount of \$293 from internally restricted for research programs net assets to unrestricted net assets towards the support of a global prevention platform over the next five years.

On December 10, 2025, the Board of Directors approved an interfund transfer in the amount of \$94 from internally restricted for other purposes net assets to unrestricted net assets to support the implementation of the new Time Matters campaign.

On December 11, 2024, the Board of Directors approved an interfund transfer in the amount of \$1,500 from unrestricted net assets to internally restricted for other purposes net assets to support the implementation of the new Time Matters campaign.

On October 30, 2024, the Board of Directors approved an interfund transfer in the amount of \$500 from unrestricted net assets to internally restricted for research programs net assets for bridge funding for the Canadian Prospective Cohort to Understand Progression in MS (CanProCo).

On December 14, 2023, the Board of Directors approved an interfund transfer in the amount of \$5,000 from unrestricted net assets to internally restricted for research programs net assets effective January 1, 2024, towards the support of a global prevention platform over the next five years.

# **MS Canada**

## Notes to Financial Statements

**December 31, 2025**

---

(in thousands of dollars)

On December 14, 2023, the Board of Directors approved an interfund transfer in the amount of \$425 from internally restricted net assets to unrestricted net assets to re-invest in the MS community, including accelerating momentum for MS research, re-engaging the MS community, improving constituent digital experience and reimagining and modernizing programs.